#### STATE COUNCIL OF TECHNICAL EDUCATION AND VOCATIONAL TRAINING, ODISHA TEACHING AND EVALUATION SCHEME FOR DIPLOMA IN NON-ENGINEERING COURSES

DISC	DISCIPLINE: HOTEL MANAGEMENT & SEMESTER:3 <sup>RD</sup> INDUSTRIAL TRAINI					AINING (22							
	CAT	ERING TECHNOLOGY										WEEKS	5)
SL	SUBJECT	SUBJECT	PEI	RIO	DS	EVA	LUAT	<b>FION S</b>	CHEME				
NO	CODE		L	Т	Р	INT	ERNA	L	END	TER	M	PRACTIC	TOTAL
						EXA	Μ		SEM	WOR	КK	AL EXAM	MARKS
						TA	СТ	Total	EXAM				
PRA	PRACTICAL/TERM WORK												
1	HCT 301	FOOD PRODUCTION											175
2	HCT 302	FOOD & BEVERAGE											175
		SERVICE											
3	HCT 303	FRONT OFFICE OPERATION											175
4	HCT 304	ACCOMMODATION											175
		OPERATION											
5	HCA 301	ATTENDANCE											50
GRA	ND TOTAL												750

THE STUDENTS SHALL UNDERGO INDUSTRIAL TRAINING IN DIFFERENT HOTELS AND THEIR PERFORMANCE WILL BE EVALUATED BY FACULTY MEMBERS ON THE BASIS OF VIVA & THE LOG BOOK MAINTAINED BY THEM DURING TRAINING.

## STATE COUNCIL OF TECHNICAL EDUCATION AND VOCATIONAL TRAINING, ODISHA TEACHING AND EVALUATION SCHEME FOR DIPLOMA IN NON-ENGINEERING COURSES

DISC	CIPLINE: HO	FEL MANAGEMENT &				SI	EMEST	ΓER:4 <sup>T</sup>	Ή			
CATERING TECHNOLOGY												
SL	SUBJECT	SUBJECT	PE	RIO	DS	EVA	LUAT	TION S	CHEME			
NO	CODE		L	Т	Р	INT	ERNA	L	END	TERM	PRACTIC	TOTAL
						EXA			SEM	WORK	AL EXAM	MARKS
						TA	СТ	Total	EXAM			
THE	ORY											
1.	HCT 401	FOOD PRODUCTION & BAKERY-III	2	-	-	5	10	15	35			50
2.	HCT 402		2			5	10	15	35			50
2.	nc1 402	FOOD & BEVERAGE SERVICE-III	Ζ	-	-	5	10	15	55			50
3.	HCT 403	FRONT OFFICE OPERATION -II	2	-	-	5	10	15	35			50
4.	HCT 404	HOTEL ACCOUNTS-I	5	-	-	10	20	30	70			100
5.	HCT 405	HOTEL LAW	5		-	10	20	30	70			100
6	HCT 406	PRINCIPLE OF MANAGEMENT	5			10	20	30	70			100
7	HCT 407	FACILITY PLANNING	2			5	10	15	35			50
PRA	CTICAL/TER	M WORK						•	•	•	•	•
8	HCP 401	FOOD PRODUCTION & BAKERY-III			8					50	50	100
9	HCP 402	FOOD & BEVERAGE SERVICE-III			4					50	50	100
10	HCP 403	FRONT OFFICE OPERATION -I			4					25	25	50
GRA	ND TOTAL		23		16	50	100	150	350	125	125	750

 Total Contact hours per week: 39

 Abbreviations: L-Lecture, T-Tutorial, P-Practical, TA- Teacher's Assessment, CT- Class test

 Minimum Pass Mark in each Theory Subject is 35% and in Practical subject is 50%

## FOOD PRODUCTION & BAKERY- III

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCT 401	Semester	4 <sup>th</sup>			
Total Period:	30	Examination	1.5 hrs			
Theory periods:	2 P/W	Class Test:	10			
Tutorial:		Teacher's Assessment:	05			
Maximum marks:	50	End Semester Examination:	35			

#### 01. **QUANTITY FOOD PRODUCTION EQUIPMENT**:

- a) Equipment required for mass/volume feeding
- b) Heat and cold generating equipment
- c) Care and maintenance of this equipment
- d) Modern development in equipment manufacture.

#### 02. <u>MENU PLANNING</u> :

- a) Basic Principles of menu planning-recapitulations
- b) Points to consider in menu planning for various volume feeding outlets such as Industrial, Institutional, Mobile Catering Units.
- c) Planning menus for :
  - School / College students
  - Industrial workers
  - Hospitals
  - Outdoor parties
  - Theme dinners
  - Transport facilities cruise lines, airlines, railway.

d) Nutritional factors for the above. **INDENTING** :

- Principles of indenting for volume feeding
- Portion sizes of various items for different types of volume feeding
- Modifying recipes for indenting for large scale catering
- Practical difficulties while indenting for volume feeding.

#### 03. **VOLUME FEEDING** :

- a) Institutional and Industrial Catering
  - Types of Institutional & Industrial Catering
  - Problems associated with this type of catering
  - Scope for development and growth.

- B. Hospital Catering :
  - Highlights of Hospital Catering for patients, staff, visitors
  - Diet menus and nutritional requirements
- C. Off Premises Catering :
  - Reasons for growth and development
  - Menu Planning and Theme Parties
  - Concept of a Central Production Unit
  - Problems associated with off-premises catering.
- D. Quantity Purchase & Storage :
  - Introduction to purchasing
  - Purchasing system
  - Purchase specifications
  - Purchasing techniques
  - Storage

#### 04. **<u>REGIONAL INDIAN CUISINE</u>** :

- a) Introduction to Regional Indian Cuisine
- b) Heritage of Indian Cuisine
- c) Factors that affect eating habits in different parts of the country
- d) Cuisine and its highlights of different states/regions/communities to be discussed under:
  - Geographic Location
  - Historical background
  - Seasonal availability
  - Special equipment
  - Staple Diets
  - Specially cuisine for festivals and special occasions.

#### STATES :

Andhra Pradesh, Bengal, Goa, Gujarat, Karnataka, Kashmir, Kerala, Madhya Pradesh, Maharashtra North Eastern States, Punjab, Rajasthan, Tamil Nadu and Uttar Pradesh/Uttaranchal.

#### COMMUNITIES :

Parsee Chettinad , Hyderabadi, Lucknow, Avadhi, Malbari/Syrian Christian and Bohri

#### **DISCUSSIONS**:

Indian Breads, Indian Sweets, Indian Snacks.

## FOOD & BEVERAGE SERVICE-III

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCT 402	Semester	4 <sup>th</sup>			
Total Period:	30	Examination	1.5 hrs			
Theory periods:	2 P/W	Class Test:	10			
Tutorial:		Teacher's Assessment:	05			
Maximum marks:	50	End Semester Examination:	35			

## 01. <u>ALCOHOLIC BEVERAGE</u>:

- a) Introduction and definition
- b) Production of Alcohol
  - Fermentation process
  - Distillation process
- c) Classification with examples.

## 02. **<u>DISPENSE BAR</u>**:

- a) Introduction and definition
- b) Bar layout-physical layout of bar
- c) Bat Stock- alcohol & non alcoholic Beverages
- d) Bar equipment

## 03. **WINES :**

- a) Definition & History
- b) Classification with examples
  - Table/Still/Natural
  - Sparkling
  - Fortified
- c). Production of each Classification.

d). Old world Wines (Principal wine regions, wine laws, grape varieties, production and brand names)

- France
- Germany
- Italy
- Spain
- Portrugal

e). New World Wines (Principal wine regions, wine laws, grape varieties, production and brand names)

- USA
- Australia

- India
- South Africa
- Chile
- Algeria
- New Zealand
- Food & Wine Harmony
- g). Storage of wines
- h). Wine Terminology (English & French)

## 04. **BEER :**

f).

- a) Introduction & Definition
- b) Types of Beer
- c) Production of Beer
- d) Storage

# 05. <u>SPIRITS</u>:

- a) Introduction & Definition
- b) Production of Spirit
  - Pot-still method
  - Parent still method
- c) Production of :
  - Whisky
  - Rum
  - Gin
  - Brandy
  - Vodka
  - Tequila
- d) Different Proof Spirits :
  - American Proof
  - British Proof(Sikes scale)
  - Gay Lussac(OIML Scale)

## 06. <u>APERITIFS</u>:

- a) Introduction and Definition
- b) Type of Aperitifs
  - Vermouth Definition (Types & Brand names)
  - Bitters Definition (Types & Brand names)

## 07. <u>LIQUEURS</u>:

- a) Definition & History
- b) Production of Liqueurs.
- c) Broad Categories of Liqueurs Herb, Citrus, Fruit/Egg. Bean & Karnel)
- d) Popular Liqueurs (Name, colour, predominant flavour and country of origin)

## FRONT OFFICE OPERATION-III

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCT 403	Semester	4 <sup>th</sup>			
Total Period:	30	Examination	1.5 hrs			
Theory periods:	2 P/W	Class Test:	10			
Tutorial:		Teacher's Assessment:	05			
Maximum marks:	50	End Semester Examination:	35			

## 01. COMPUTER APPLICATION IN FRONT OFFICE OPERATION :

- a) Role of information Technology in the hospitality industry.
- b) Factors for need of a PMs in hotel.
- c) Introduction to IDs, Fidelio & Amadeus

## 02. FRONT OFFICE( ACCOUNTING) :

- a) Accounting Fundamentals
- b) Guest and non guest accounts
- c) Accounting system :
  - Non automated- Guest weekly bill
  - Visitors tabular ledger
  - Semi Automated
  - Fully automated

## 03. <u>CHECKOUT PROEDURES</u> :

Guest Accounts Settlement :

- Cash and Credit
- Indian Currency and foreign currency
- Transfer to guest accounts
- Express checkout.

## 04. <u>CONTROL OF CASH AND CREDIT</u> :

#### 05. <u>NIGHT AUDITING</u> :

- a) Function
- b) Audit procedures (Non automated, semi-automated & fully automated)

# 06. FRONT OFFICE GUEST SAFETY & SECURITY :

- a) Importance of security system
- b) Safe deposit
- c) Key control
- d) Emergency situations (Accident, illness, theft, fire, bomb)

# HOTEL ACCOUNTS-II

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCT 401	Semester	4 <sup>th</sup>			
Total Period:	75	Examination	3 hrs			
Theory periods:	5 P/W	Class Test:	20			
Tutorial:		Teacher's Assessment:	10			
Maximum marks:	100	End Semester Examination:	70			

#### 01. UNIFORM SYSTEM OF ACCOUNTS FOR HOTELS :

- a) Introduction to Uniform system of accounts
- b) Contents of the Income Statement
- c) Practical Problems
- d) Contents of the Balance Sheet
- e) Practical problems
- f) Department Income Statements and Expense Statements(Schedule 1 to 16)
- g) Practical Problems.

#### 02. **INTERNAL CONTROL** :

- a) Definition and objective of Internal Control
- b) Characteristics of Internal Control
- c) Implementation and Review of Internal Control

## 03. INTERNAL AUDIT & STATUTORY AUDIT :

- a) An introduction to Internal and Statutory Audit
- b) Distinction between Internal Audit and Statutory Audit.
- c) Implementation and Review of Internal Audit.

## 04. **<u>DEPARTMENTAL ACCOUNTING</u>**:

- a) An introduction to departmental accounting
- b) Allocation and apportionment of expenses
- c) Advantage of allocation
- d) Draw-back of allocation
- e) Basis of allocation
- f) Practical problems.

## HOTEL LAW

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCT 401	Semester	4 <sup>th</sup>			
Total Period:	75	Examination	3 hrs			
Theory periods:	5 P/W	Class Test:	20			
Tutorial:		Teacher's Assessment:	10			
Maximum marks:	100	End Semester Examination:	70			

#### 01. LAW AND SOCIETY :

- 1.1 Meaning and Definitions of Law
- 1.2 Evolution of Law
- 1.3 Need to know Law
- 1.4 Sources of Law
- 1.5 Classification of Law

#### 02. HOTEL RESTAURANT LICENCES :

- 2.1 License, Permit
- 2.2 Procedure for obtaining, Renewing Licences
- 2.3 Suspension and Termination of Licences
- 2.4 List of Licences required to open and operate Hotels and Restaurants.

## 03. INDIAN CONTRACT ACT 1872 :

- 3.1 Definitions, Nature and Kinds of Contracts
- 3.2 Essentials of Contract
- 3.3 Offer Acceptance and Consideration.

#### 04. SALE OF GOODS ACT 1913 :

- 4.1 Sale and Agreement to Sell
- 4.2 Formation of a Contract of sale.
- 4.3 Conditions and Warranties implied conditions and Warranties
- 4.4 Duties and Rights of Parties

#### 05. CONSUMER PROTECTION ACT 1986 :

- 5.1 Consumer Protection Councils, Consumer Disputes Redressal Agencies
- 5.2 Appeal and Jurisdiction of State and National Commission.

#### 06. CONTRACT OF BAILMENT & PLEDGE :

- 6.1 Meaning and Nature of Bailment
- 6.2 Duties of Bailer and Bailee
- 6.3 Common Carriers and Innkeepers as Bailers.

# 07. **FACTORIES ACT 1948** :

- 7.1 Definitions-Factory, Manufacturing Process, Adult, Adolescent, Child, Young Persons, Calendar Year, Week.
- 7.2 Provisions regarding Health, safety and welfare.

# 08. **PAYMENT OF WAGES ACT 1936** :

- 8.1 Definitions- Industrial Establishments Wages.
- 8.2 Deductions allowed under the Act.

# 9. <u>SHOPS & ESTABLISHMENT ACT AS APPLICABLE TO HOTELS &</u> <u>CATERING ESTABLISHMENTS</u>:

- 9.1 Definitions, Apprentice, child, closed commercial establishment.
- 9.2 Provisions for opening and closing hours
- 9.3 Employment of Women Children and Young Persons.
- 9.4 Spread over weekly off and leave
- 9.5 Health, safety and Hygiene provisions.

## 10. Law Relating to Hotel Guest Relationship, Hotel & Lodging Duties Control

10.1 Definitions-Fair, Rate hotel and lodging houses, Manager of a Hotel, Owner of a Lodging House, Paying Guest, premises, Tenant and permanent.

- 10.2 Appointment of Controller, Fixation of fair rates.
- 10.3 Refusal of Accommodation.
- 10.4 Eviction of a guest from hotel room.
- 10.5 Duties, Rights and Responsibilities of Innkeeper towards guests.
- 10.6 Innkeepers Lien.

## 11. Food Legislation the prevention of Food Adulteration Act 1954

- 11.1 Definitions-Adulterant, Adulterated Food, Republic Analyst, Centered Food Laboratory
- 11.2 The Central Committee for Food Standards.
- 11.3 Food Inspectors and their powers and duties.
- 11.4. Procedures to be followed by Food Inspectors.
- 11.5 Report of Public Analyst.
- 11.6 Notification of Food Poisoning.

## 12. Labour Laws Overviews Workmen's Compensation Act 1948

- 12.1 Nature and Scope of the Act.
- 12.2 Partial Disablement.
- 12.3 Top of Disablement

12.4 Employer's Liability for Disablement arising out of and in the course of the employment.

# 13. Industrial Dispute Act 1947 :

13.1 Definitions-Appropriate Government, Industry, Industrial Dispute, Layoff, Lockout, National Tribunal, Retrenchment, Settlement.

- 13.2 Authorities Under the Act.
- 13.3 Procedure, Powers and Duties of authorities.

# 14. **Trade Union Act 1926**

- 14.1 Scope
- 14.2 Eligibility
- 14.3 Fund
- 14.4 Registers
- 14.5 Rights on the part of the employer & employee.

# 15. Residential Commodities Act 1955 :

15.1 Main Provisions of the Act.

# 16. <u>Contract of Insurance</u> :

- 16.1 Nature of Contract of Insurance
- 16.2 Principles of contract of Insurance
- 16.3 Reinsurance, Double Insurance, Subrogation and contribution.

## 17. Industrial Employment Standing under Act 1946 :

- 17.1 Model Standing Order
- 17.2 Show cause Notice
- 17.3 Charge Sheet
- 17.4 Domestic Enquiry
- 17.5 Discharge and Dismissal of employee.

## 18. Negotiable Instrument Act 1881 :

18.1 Credit Instruments Cheques Bill of Exchange, Promissory Notes, I.O.U.s, Travellers Cheques, Credit Cards

# PRINCIPLE OF MANAGEMENT

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCT 406	Semester	4 <sup>th</sup>			
Total Period:	75	Examination	1.5 hrs			
Theory periods:	5 P/W	Class Test:	20			
Tutorial:		Teacher's Assessment:	10			
Maximum marks:	100	End Semester Examination:	70			

# 1. **INTRODUCTION**:

- Illustrative Case Study: A typical in the life of a Manager at Hotel Universe.
- Orientation to management though process.
- Evolution-Development-School of Management.

## 2. **<u>ROLE OF MANAGER</u>** :

- Professional Manager and his tasks.
- Management skills-Roles-Levels
- Management Ethics & Organization Culture Management process.

## 3. **PLANNING**:

- Illustrative case study
- Planning and Management process
- Mission-Objective-goals
- Urgent and important paradigms
- Planning process in detail
- Types and levels of plans
- Why plans fail
- Problems solving and Decision making
- Time Management

## 4. **ORGANIZING**:-

- Organizing and Organization structure
- Organization chart
- Principles of organization
- Scalar of principle
- Departmentation
- Unity and command
- Span of control
- Centralization and Decentralization
- Authority and Responsibility
- Delegation

# 5. **LEADING & MOTIVATION**:

- Creating a committed work force
- Basic concepts and Definition
- Theories of Motivation
- Hierarchy of needs
- Theory-I and Y Mr.Gregor
- Hygiene theory(Hertzberg)

#### 6. **LEADERSHIP** :

- Definition, Theories, Style (Likert)
- Managerial Grid
- Situational lead, current trends
- Team Building

## 7. <u>CONTROLLING</u>:

- Basic concepts-Definitions-Process and Techniques

# 8. <u>COMMUNICATIONS</u>:

- Importance Message Components
- Communication and Information
- Conflict and its Resolution
- Communication and Empathy
- Communication process
- Aids and Barriers to Communication
- Verbal and non verbal communication
- Listening.

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# FACILITY PLANNING

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCT 407	Semester	4 <sup>th</sup>			
Total Period:	30	Examination	1.5 hrs			
Theory periods:	2 P/W	Class Test:	10			
Tutorial:		Teacher's Assessment:	05			
Maximum marks:	50	End Semester Examination:	35			

#### 1. HOTEL DESIGN :

- A. Design Consideration
- 1.1 Attractive Appearance
- 1.2 Efficient plan
- 1.3 Good Location
- 1.4 Suitable material
- 1.5 Good workmanship
- 1.6 Sound financing
- 1.7 Competent Management.
- B. Evaluation of accomodational needs thumb rules.

C. Ensuing that the hotel must combine the integrated function of housing feeding, entertainment, rentals, services, maintenance and light manufacturers.

## 2. **FACILITIES PLANNING** :

- 2.1 The systematic lay at planning pattern (SLP); Planning consideration.
- 2.2 Flow Process & Flow diagram.

2.3 Procedure for determining space, ways of determining space requirements space relationship.

- 2.4 Architectural consideration
- 2.5 Difference between carpet areas and plinth areas.
- 2.6 Approximate cost of construction estimation
- 2.7 Approximate opening areas in budget type/5 star type hotel, Approximate other operating areas per guest room.
- 2.8 Approx. water/electrical load requirement-estimation.

## 3. STAR CLASSIFICATION OF HOTEL :

3.1 Criteria for star classification of hotel

## 4. <u>KITCHEN</u> :

- 4.1 Equipment requirement for commercial kitchen
- 4.2 Specification of different equipments

- 4.3 Layout of commercial kitchen
- 4.4 Planning of various supporting services.

## 5. **PROJECT MANAGEMENT :**

- 5.1 Network Analysis
- 5.2 Basic rules and procedure for network analysis.
- 5.3 C.P.M.
- 5.4 P.E.R.T
- 5.5 Comparison of CPM & PERT
- 5.6 Network crashing determining crash cost, no all cost.
- 5.7 Classroom exercises.

## **<u>REFERENCE</u>** :

1. Systematic Layout Planning- Richard Mother Cahners book division of sahners publishing company, Inc. 89 Franki Street, Boston U.S.A.

2. Food Service Plannings, Layout & Equipments Lendal Kotschever, margaut E Terrell

3. Management Operations & Research N. Satyanarayana Lalith Raman- Himalayas Publishing House.

# FOOD PRODUCTION -III (Practical)

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCP 401	Semester	1 <sup>st</sup>			
Total Period:	120	Examination	4 hrs			
Lab. periods:	8 P/W	Term Work	50			
Maximum marks:	100	End Semester Examination:	50			

To formulate 40 sets of menus from the following dishes and to include more dishes from the respective regions.

- 1) Praind Cooking with Indian Master J. India Sing Kalra and Pradip das Gupta.
- 2) A taste of India by Madhu Jaffery
- 3) Flavour of India by Madhu Jaffery.
- 4) Cooking with Masters by Prasad
- 5) Professional Chef by Arvind Sarswat
- 6) Roti and Naans of India by Babbar

#### FOOD & BEVERAGE SERVICE-III (PRACTICAL)

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCP 402	Semester	1 <sup>st</sup>			
Total Period:	60	Examination	4 hrs			
Lab. periods:	4 P/W	Term Work	50			
Maximum marks:	100	End Semester Examination:	50			

#### 01 Dispense Bar – Organizing Mise-en-place

Task-01. Wine service equipment

- Task-02. Beer service equipment
- Task-03. Cocktail bar equipment
- Task-04. Liqueur / Wine Trolley
- Task-05. Bar Stock-alcoholic and non-alcoholic beverages
- Task-06. Bar accompaniments & garnishes
- Task-07. Bar accessories & disposables.

#### 02. Service of Wines

- Task-01. Service of Red Wine
- Task-02. Service of White/Rose Wine
- Task-03. Service of Sparkling Wines
- Task-04. Service of fortified Wines
- Task-05. Service of Aromatized Wines
- Task-06. Service of Cider, Perry & Sake

#### 03. Service of Aperitifs :

Task-01. Service of Bitters Task-02. Service of Vermouth's

#### 04. Service of Beer

Task-01. Service of Bottled & canned Beers. Task-02. Service of Draught Beers.

#### 05. Service of Spirits :

Task-01. Service styles- neat/ion-the-rocks with appropriate mixers Task-02. Service of Whisky Task-03. Service of Vodka Task-04. Service of Rum Task-05. Service of Gin Task-06. Service of Brandy Task-07. Service of Tequila

## 06. Service of Liqueurs :

Task-01. Service styles-neat/on-the-rocks with cream/en frappe Task-02. Service from Bar,.

Task-03. Service from Liqueur Trolley

## 07. Wine & Drinks List :

Task-01. Wine Bar

Task-02. Beer Bar

Task-03. Cocktail Bar

## 08. Matching Wines with Food :

Task-01. Menu/Planning with accompanying Wines

- Continental Cuisine
- Indian Regional Cuisine

Task-02. Table lying & Service of menu with accompanying Wines.

- Continental Cuisine
- Indian Regional Cuisine

# FRONT OFFICE OPERATION-III (PRACTICAL)

Name of the Course: Diploma in HOTEL MANAGEMENT & CATERING TECHNOLOGY						
Course code:	HCP 403	Semester	1 <sup>st</sup>			
Total Period:	60	Examination	4 hrs			
Lab. periods:	4 P/W	Term Work	25			
Maximum marks:	50	End Semester Examination:	25			

A) Hands on practice of Computer Application related to Front Office procedure such as :

- Reservation
- Registration
- Guest History
- Telephone
- House Keeping
- Daily transaction

# B) Front Office accounting procedure :

- Manual Accounting
- Machine Accounting
- Payable, Account receivable, Guest history, yield management.
- C) Role Play
- D) Situation handling.